11714. **_RESOLUTION 20-38 – ADOPTION OF THE DELAWARE RIVER AND BAY AUTHORITY'S 2021 OPERATING BUDGET**

WHEREAS, Section 505 of the Trust Agreement, dated October 1, 1993, requires that The Delaware River and Bay Authority (the "Authority") adopt a budget for each fiscal year; and

WHEREAS, the proposed operating expenses for FY2021, excluding the Airports division and Economic Development Facilities are \$78,965,292 and

WHEREAS, the budget includes funds for salaries and wages of Authority personnel, and materials and services for Authority activities; and

WHEREAS, for FY2021, principal and interest on outstanding bonds are \$31,901,781.26 in aggregate debt service; and

WHEREAS, the amount to be deposited to the credit of the Reserve Maintenance Fund with respect to Crossing Facilities shall be \$175,000.00 per month or \$2,100,000.00 for FY2021; and

WHEREAS, the projected revenue of the Authority for FY2021, excluding the Airports division and Economic Development facilities, is approximately \$155,585,000 resulting in a debt service coverage of 2.40x; and

WHEREAS, the proposed operating budget for the Airports division is \$8,568,366;

and

WHEREAS, the proposed operating budget for the Economic Development facilities is \$627,656; and

WHEREAS, the proposed operating budget for FY2021 has incorporated principles of activity-based budgeting, which allocate certain costs to individual divisions rather than a central administrative budget: and

WHEREAS, the Budget and Finance Committee has developed, reviewed, and approved the proposed 2021 Operating Budget and recommends its adoption to the Board of Commissioners.

NOW, THEREFORE, BE IT RESOLVED, that the Commission hereby adopts an operating budget (see Exhibit A attached hereto and incorporated by reference) of \$78,965,292 for the Bridge, Ferry, Food Services, Delaware City-Salem Ferry, Police, and Administration Divisions, and a budget of \$8,568,366 for the Airports division, a budget of \$627,656 for Economic Development facilities for a total of \$88,161,314 for FY2021, and authorizes the Executive Director to exercise the approved management discretion and spend within the approved FY2021 budget.

BE IT FURTHER RESOLVED that the Executive Director is authorized to exercise management discretion to transfer funds within a division, as well as, between divisions for such identified costs associated with ED, DED, ITS, HR, Finance, Engineering, Education, Communications and Infrastructure Preservation expenses as long as such transfer does not exceed the total expenditures of the Authority. (See Exhibits A & B attached hereto and incorporated by reference).

			DEI	AWARE RIV	ER & I	BAY AUTHOR	RITY				
				EXPENDI	URE	ANALYSIS					
				BY	DIVIS	ION					
				FOR THE P	ERIO	D 2017-2021					
				E	XHIBIT	A					
		2017 % 2018 %		2019	%	2020	%	2021	%		
		Adopted	+,(-)	Adopted	+,(-)	Adopted	+,(-)	Adopted	+,(-)	Proposed	+,(-)
1	Administration	\$ 14,776,824	10.59	\$ 15,642,682	5.86	\$ 16,151,001	3.25	\$ 16,653,157	3.11	\$ 16,484,772	(1.01)
2	Bridge	19,138,451	(4.52)	20,173,571	5.41	20,817,707	3.19	21,390,095	2.75	21,447,528	0.27
3	Ferry	25,676,817	(1.15)	25,648,465	(0.11)	26,438,029	3.08	26,907,660	1.78	25,251,810	(6.15)
4	Authority Police	9,893,020	3.46	10,381,674	4.94	10,814,995	4.17	11,567,634	6.96	11,673,313	0.91
5	Sub-Total	69,485,112	0.78	71,846,392	3.40	74,221,732	3.31	76,518,546	3.09	74,857,423	(2.17)
6	Food Services	5,931,389	13.01	5,984,508	0.90	5,906,681	(1.30)	4,234,774	(28.31)	3,981,350	(5.98)
7	Forts Ferry Crossing	145,337	14.83	120,681	(16.96)	125,458	3.96	126,797	1.07	126,519	(0.22)
8	Sub-Total	75,561,838	1.67	77,951,581	3.16	80,253,871	2.95	80,880,117	0.78	78,965,292	(2.37)
9	Airports Division	7,712,668	4.38	7,793,858	1.05	8,029,493	3.02	8,284,620	3.18	8,568,366	3.42
10	Economic Development	790,363	(0.45)	840,847	6.39	711,932	(15.33)	714,159	0.31	627,656	(12.11)
11	Total DRBA Budget	\$ 84,064,869	1.89	\$ 86,586,286	3.00	\$ 88,995,296	2.78	\$ 89,878,896	0.99	\$ 88,161,314	(1.91)

DELAWARE RIVER & BAY AUTHORITY ALLOCATION OF ADMINISTRATIVE EXPENSES BUDGET SUMMARY FOR THE YEAR 2021																
					E	XHIBIT B										
DEPARTMENT	ADMIN.		DMB		CMLF		POLICE		AIRPORTS		FOOD & RETAIL		FORTS FERRY		TOTAL	
EXECUTIVE DIRECTOR DEPUTY EXECUTIVE DIRECTOR HUMAN RESOURCES EDUCATION & DEVELOPMENT INFORMATION SERVICES SAFETY ELECTRONICS DEPARTMENT FINANCE ENGINEERING	\$	1,662,493 680,137 1,908,276 207,130 2,841,629 555,889 975,170 1,791,211 699,738	\$	50,200 - - 88,500 205,434 74,500 196,420 1,884,712 1,319,137	\$	5,000 150,025 184,118 89,818 644,482 81,000 222,539 1,626,417 348,359	\$	2,500 - 16,000 54,021 282,804 - 66,500 252,910	\$	12,500 202,475 - 4,900 173,092 75,600 93,700 570,184 102,932	\$	- 4,300 108,745 15,000 7,400 100,555 -	\$	- - - - 21,828 12,500	\$	1,732,693 1,032,637 2,108,394 448,669 4,256,186 801,989 1,561,729 6,247,817 2,482,666
TOTAL ADMINISTRATION:	\$	11,321,673	\$	3,818,903	\$	3,351,758	\$	674,735	\$	1,235,383	\$	236,000	\$	34,328	\$	20,672,780
INFRASTRUCTURE PRESERVATION:		-		500,000		135,000		-		365,000		-				1,000,000
GRAND TOTAL:	\$	11,321,673	\$	4,318,903	\$	3,486,758	\$	674,735	\$	1,600,383	\$	236,000	\$	34,328	\$	21,672,780

A motion to approve Resolution 20-38 was made by Commissioner Wilson, seconded by Commissioner Ratchford. A roll call vote was taken and there were (8) YES votes (Chairperson Lathem, Commissioner Decker, Commissioner Ford III, Commissioner Ratchford, Commissioner Faust, Commissioner Wilson, Commissioner Smith and Commissioner Ransome. (1) NO vote (Vice-Chairperson Hogan). While there were (8) votes in the affirmative, since there were not four affirmative votes from New Jersey, the motion FAILED.

Resolution 20-38 - Executive Summary Sheet

Resolution:	Resolution 20-38 – Adoption of the Delaware River and Bay Authority's
	2021 Operating Budget

Committee: Budget & Finance

Committee Date: November 17, 2020

Board Date: November 17, 2020

Purpose of Resolution:

Resolution 20-28 formally authorizes funds for the fiscal year's current operating expenses.

Background for Resolution:

The Authority has issued outstanding debt under a Trust Agreement dated October 1, 1993. Section 505 of the Agreement stipulates that the Authority covenants to adopt a final budget for each ensuing fiscal year. The budget is to address Current Expenses, Amounts Deposited into the Reserve Maintenance Fund, Revenue Projections and Compliance with the Covenant as to tolls, in Section 501 (a) (i).